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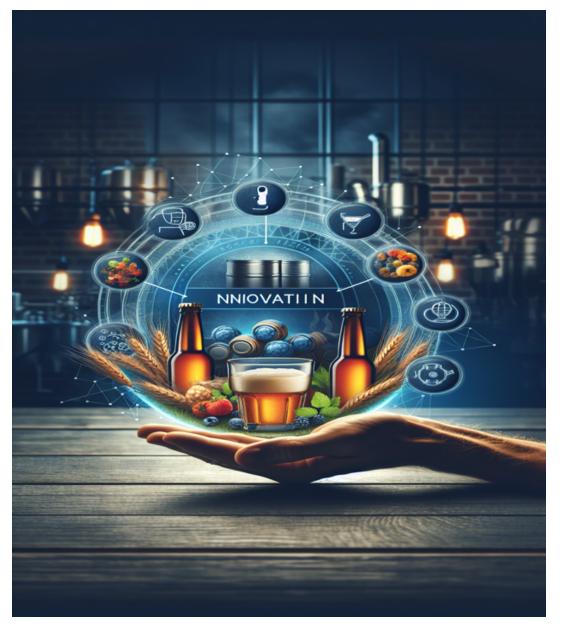
OUR VISION & MISSION

Our Mission

AleWorks is devoted to crafting high-quality, unique beers that honor the art of brewing. By using the finest ingredients and traditional techniques, we create a wide range of handcrafted ales that captivate both seasoned enthusiasts and newcomers. Our commitment extends beyond brewing; we prioritize sustainability through eco-friendly practices and local sourcing. AleWorks is more than a brewery—it's a destination that offers exceptional brews and a vibrant, welcoming atmosphere for all craft beer lovers.

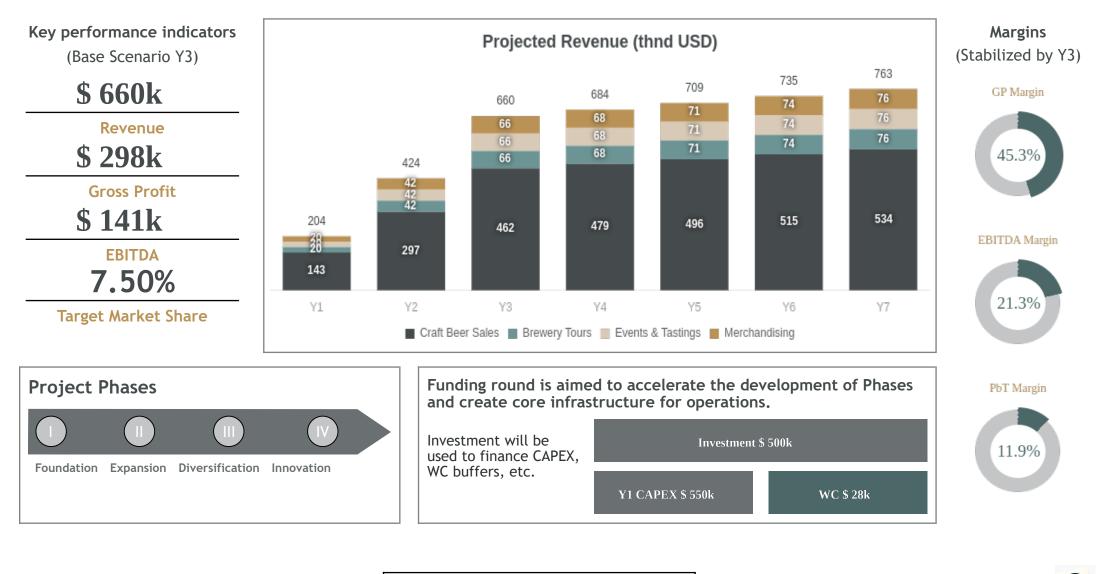
Our Vision

At AleWorks, our vision is to become a leading beacon in the craft beer industry by continuously pushing the boundaries of brewing innovation and creativity. We aspire to be recognized not just for our exceptional beers, but also for our commitment to sustainability and community engagement. In twenty years, AleWorks aims to have created a nationwide presence where craft beer lovers from all corners can gather. We envision a future where our beers are celebrated for their quality and diversity, and our brewery stands as a symbol of environmental stewardship and craft excellence.



Summary Financials Dashboard

1 2 3 4 5 6 7 Executive Summary



About the Company: General Overview





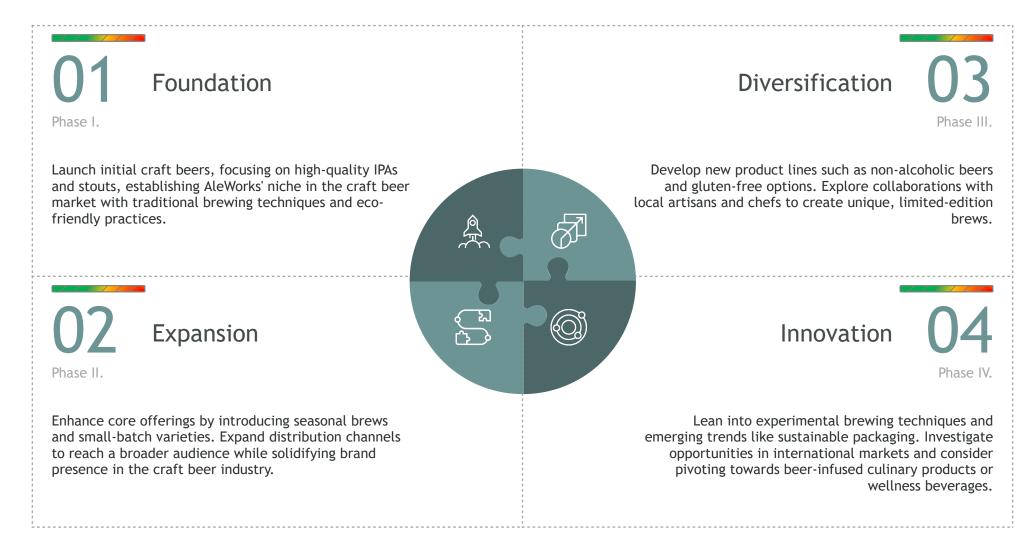
AleWorks is a craft brewery dedicated to producing distinctive and high-quality beers that celebrate the art of brewing. The company specializes in a diverse range of handcrafted ales, which include bold IPAs and smooth stouts, all made using the finest ingredients and traditional brewing techniques. Operating in the Manufacturing sector, AleWorks emphasizes creativity and innovation, offering unique flavors that cater to both seasoned beer enthusiasts and newcomers. The company's commitment to sustainability is evident in its eco-friendly practices and local sourcing of ingredients. More than just a brewery, AleWorks serves as a destination where craft beer lovers can enjoy exceptional brews in a vibrant and welcoming atmosphere.

Overview



The Main Phases: Projects & Impacts





Core Phases of the Project

Product Impact on Core Stakeholders



Company and Product

Main Stakeholder	Product Benefits
Customers	 Enjoy a diverse range of high-quality, handcrafted beers. Experience unique flavors and innovative brewing techniques. Support sustainable and eco-friendly brewing practices.
Employees	 Gain employment in a dynamic and growing craft brewery. Receive training and development in traditional and modern brewing techniques. Work in an environment committed to sustainability and creativity.
Local Community	 Boost local economy through job creation and local sourcing. Enhance community culture with a welcoming and vibrant brewery destination. Foster collaboration with local artisans and chefs for unique brews.
Suppliers	 Establish reliable demand for high-quality brewing ingredients. Benefit from long-term partnerships with a sustainability-focused brewery. Participate in a collaborative process to create innovative beer offerings.
Investors	 Enjoy potential high returns from a growing craft beer market. Be part of a brand committed to sustainability and innovation. Share in the success of a dynamic and expanding company.
Retail Partners	 Offer customers a distinctive and high-quality craft beer selection. Benefit from increased foot traffic and sales through unique AleWorks products. Leverage the strong brand presence and marketing efforts of AleWorks.
Environmental Groups	 Support eco-friendly and sustainable brewing processes. Promote environmental responsibility through AleWorks' practices. Collaborate on initiatives that further environmental sustainability in the industry.

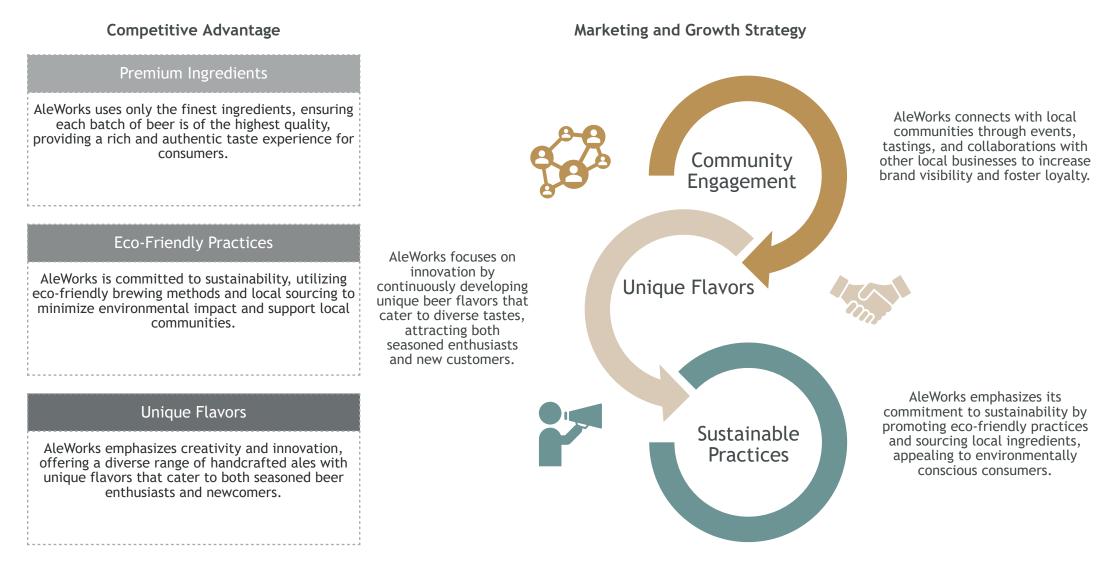
September 2024

Stakeholder & Impacts



Key Performance Components





September 2024

Key Performance Drivers



Target Groups



_		Industries	Description
1		Craft Beer Enthusiasts	Individuals passionate about craft brewing will appreciate AleWorks' focus on high-quality and innovative beers.
II		Local Bars and Restaurants	Establishments seeking unique, high-quality local beers to enhance their beverage offerings and attract discerning customers.
Ш		Retailers and Bottle Shops	Stores that cater to beer connoisseurs, looking to stock a diverse range of craft brews from a sustainable and innovative brewery.
١v	2 (P) 5	Event Planners and Venues	Organizers of social and corporate events in need of distinctive, local craft beers to impress guests and elevate their events.
V		Health-Conscious Consumers	Individuals seeking non-alcoholic and gluten-free beer options without compromising on taste and quality.
V	I	Eco-Conscious Consumers	Consumers who prioritize sustainability and eco-friendly practices in the products they purchase will find AleWorks' commitment to the environment appealing.
VI		International Beer Aficionados	Overseas drinkers eager to explore and enjoy distinctive American craft beers, including potential new markets in international regions.

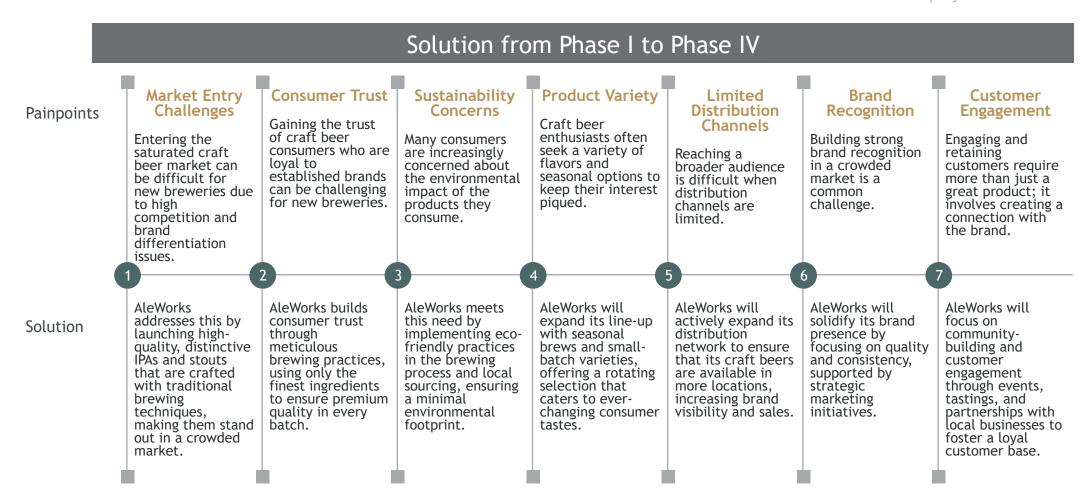
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Core Phases of the Project



Painpoints & Solutions





September 2024

Core Features of Phase I - II

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Strategic Analysis: SWOT





Opportunities

- 1. High-quality, handcrafted beers that emphasize creativity and innovation.
- 2. Diverse product range catering to both seasoned beer enthusiasts and newcomers.
- 3. Commitment to sustainability through eco-friendly practices and local sourcing.
- 4. Strong brand identity as both a brewery and a destination.
- 5. Use of the finest ingredients and traditional brewing techniques.

- 1. Higher cost structure due to premium ingredients and small-scale production.
- 2. Limited geographic reach compared to larger breweries.
- 3. Dependence on local sourcing, making the supply chain more vulnerable.
- 4. Extensive focus on niche market segments may limit mass appeal.
- 5. Potentially higher product prices, which could deter budget-conscious customers.

- Growing consumer interest in craft beers and unique flavors.
 Expansion into new markets, both demostically and
- 2. Expansion into new markets, both domestically and internationally.
- 3. Development of new, innovative beer varieties to attract diverse customer bases.
- 4. Collaboration with local businesses and events to boost brand visibility.
- 5. Leveraging online sales channels for wider distribution.

- 1. Intense competition from other craft breweries and large-scale beer manufacturers.
- 2. Changes in regulatory policies affecting alcohol production and sales.
- 3. Volatility in ingredient prices impacting production costs.
- 4. Economic downturns reducing discretionary spending on premium products.
- 5. Growing consumer health consciousness potentially decreasing beer consumption.

Weaknesses

i Gy GD

Threats



History & Roadmap



Current Status.

AleWorks will focus on launching a new seasonal brew in March 2024, followed by expanding its distribution network by July 2024. The company will open a new taproom by November 2024 to enhance customer engagement. Sustainability initiatives will be ramped up by April 2025 to further the company's ecofriendly goals. In August 2025, AleWorks will introduce a beer subscription service catering to loyal customers. Finally, by January 2026, AleWorks aims to enter select international markets, broadening its global presence.



Launch New Seasonal Brew

Introduce a unique seasonal beer to market.

Sources: Company's Prop Vision

September 2024



Organizational and Marketing Tasks



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Gene	eral Planning and Organization				
1	Formulate Business Plan	Not Started	High	CEO	2 weeks
2	Secure Funding	Not Started	High	CFO	1 month
3	Hire Core Team	Not Started	High	СОО	3 weeks
4	Register Business and Obtain Licenses	Not Started	High	CFO	4 weeks
5	Select and Secure Brewery Location	Not Started	High	СОО	6 weeks
6	Establish Vendor Relationships	Not Started	Medium	СРО	2 months
7	Set Up Accounting and Inventory Systems	Not Started	Medium	CFO	1 month
8	Implement Sustainability Practices	Not Started	Medium	CSO	3 months
Mark	eting				
1	Develop Brand Identity and Logo	Not Started	High	СМО	2 months
2	Launch Initial Marketing Campaign	Not Started	High	СМО	1 month
3	Establish Social Media Presence	Not Started	Medium	СМО	1 month
4	Create SEO Strategy for Website	Not Started	High	СМО	3 months
5	Develop Partnerships with Local Events and Festivals	Not Started	Medium	СВО	4 months
6	Design and Distribute Promotional Merchandise	Not Started	Medium	СВО	3 months
7	Create Influencer and Blogger Outreach Program	Not Started	Medium	СМО	2 months
8	Launch a Loyalty Program for Customers	Not Started	Low	СВО	5 months



Overview of Phases



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phase	e 1 & Technical Set Up for next Phases				
1	Secure brewing equipment	Not Started	High	C00	2 months
2	Establish supplier relationships	Not Started	High	СРО	1 month
3	Obtain necessary licenses and permits	Not Started	High	CSO	3 months
4	Develop initial beer recipes	Not Started	High	СВО	2 months
5	Set up initial production facility	Not Started	High	C00	3 months
6	Formulate quality control processes	Not Started	Medium	СРО	2 months
7	Hire key brewing staff	Not Started	High	СВО	1 month
8	Conduct initial marketing and brand awareness activities	Not Started	Medium	СМО	1.5 months
Phase	e 2				
1	Develop Seasonal Brew Recipes	Not Started	High	СРО	3 months
2	Identify and Secure Small-Batch Suppliers	Not Started	Medium	CFO	2 months
3	Set Up Agreements with Distributors	Not Started	High	C00	4 months
4	Launch Marketing Campaign for New Brews	Not Started	High	СМО	2 months
5	Update Brand Visual Identity	Not Started	Medium	СВО	3 months
6	Conduct Market Analysis for New Regions	Not Started	High	CSO	1.5 months
7	Implement Customer Feedback System	Not Started	Medium	СТО	2 months
8	Train Staff for New Product Lines	Not Started	High	C00	2 months



Overview of Phases



Check List & Risk

#	Check List Item	Status	Priority	Area	ETA
Phase	e 3				
1	Develop non-alcoholic beer recipes	Not Started	High	СРО	3 months
2	Formulate gluten-free beer options	Not Started	High	СРО	4 months
3	Identify and approach local artisans for collaborations	Not Started	Medium	СМО	2 months
4	Collaborate with chefs to design unique brews	Not Started	High	CIO	5 months
5	Plan and execute limited-edition brew series	Not Started	Medium	СМО	6 months
6	Set up a pilot program for new product lines	Not Started	High	C00	3 months
7	Conduct market research on non-alcoholic and gluten-free segments	Not Started	High	CSO	2 months
8	Secure partnerships with health and wellness brands	Not Started	Medium	CRO	4 months
Phase	e 4				
1	Research Experimental Brewing Techniques	Not Started	High	СТО	2 months
2	Develop Sustainable Packaging Solutions	Not Started	High	СРО	3 months
3	Identify and Target International Markets	Not Started	Medium	CRO	4 months
4	Formulate Beer-Infused Culinary Products	Not Started	High	COO	5 months
5	Investigate Wellness Beverage Opportunities	Not Started	Medium	CSO	3 months
6	Secure Partnerships for Innovative Collaborations	Not Started	Medium	СМО	4 months
7	Pilot Small Batch Experimental Brews	Not Started	High	СТО	6 months
8	Implement Feedback Systems for New Products	Not Started	High	CIO	2 months



Core Risks & Migration Strategies



Check List & Risk

1. Operation and maintenance risks

#	Risk Type	Area	Mitigation Strategy
1	Equipment Breakdown	COO	Implement a regular maintenance schedule and invest in high-quality, durable brewing equipment to minimize the risk of unexpected breakdowns.
2	Supply Chain Disruptions	СРО	Establish strong relationships with multiple suppliers and maintain adequate inventory levels to mitigate supply chain interruptions.
3	Quality Control Issues	CSO	Implement rigorous quality control procedures and regular training programs for staff to ensure consistency in product quality.
4	Workforce Safety	C00	Adopt comprehensive safety protocols and conduct regular safety drills to ensure a secure working environment for employees.
5	Production Downtime	C00	Invest in backup systems and develop a contingency plan to manage unexpected production halts effectively.

2. Regulatory and legal risks

#	Risk Type	Area	Mitigation Strategy
1	Compliance with Alcohol Regulations	CRO	Ensure continuous education and training of staff regarding local and federal alcohol regulations and engage with legal counsel to review compliance procedures frequently.
2	Labeling Requirements	СРО	Collaborate with regulatory experts to verify that all product labels accurately reflect ingredients and comply with labeling laws to avoid any misbranding issues.
3	Environmental Regulations	СОО	Adopt best practices for waste disposal and energy usage, and frequently audit operations to ensure compliance with current environmental laws and standards.
4	Health and Safety Standards	СОО	Implement and rigorously follow health and safety protocols, conducting regular training and audits to ensure a safe environment for employees and customers.
5	Licensing and Permits	CRO	Maintain a comprehensive schedule for renewing licenses and permits, and establish a strong relationship with local regulatory agencies for guidance and updates.



Core Risks & Migration Strategies



3. Strategic/Market Risk

#	Risk Type	Area	Mitigation Strategy
1	Market Saturation	СВО	Differentiate AleWorks through unique brewing techniques and strong brand storytelling to stand out in a crowded market.
2	Changing Consumer Preferences	CSO	Conduct regular market research and adapt product offerings to align with evolving consumer trends and preferences.
3	Competitive Pressure	CEO	Prioritize innovation and continuously improve product quality to maintain a competitive edge over other craft breweries.
4	Supply Chain Disruptions	C00	Establish strong relationships with multiple suppliers and explore local sourcing options to minimize the impact of supply chain issues.
5	Brand Loyalty Establishment	СМО	Develop a robust customer engagement strategy that fosters community and loyalty through events, promotions, and loyalty programs.
4. F	inance risk		
#	Risk Type	Area	Mitigation Strategy
1	Cash Flow Shortages	CFO	Implement a rigorous cash flow management system, including real-time monitoring and forecasting to ensure liquidity and operational stability.
2	High Operational Costs	СОО	Optimize production processes and adopt cost-saving technologies to reduce overhead and maintain profitability.
3	Credit Risks	CFO	Establish credit policies that evaluate customer creditworthiness and implement incentives for early payments to minimize defaults.
4	Market Volatility	CSO	Diversify product offerings and distribution channels to spread risk and reduce dependency on any single market segment.
5	Funding and Investment Risks	CEO	Develop strong relationships with investors and financial institutions, and maintain transparent communication to secure necessary funding during different phases of growth.
5. C	ther general risk		
#	Risk Type	Area	Mitigation Strategy
1	Brand Perception Risks	СМО	Regularly engage with customers through surveys and social media to gauge brand perception and respond proactively to feedback.
2	Supply Chain Disruptions	СОО	Diversify suppliers and maintain a buffer stock of critical ingredients to mitigate supply chain disruptions.
3	Talent Acquisition and Retention	СРО	Implement competitive compensation packages and foster a positive, inclusive company culture to attract and retain top talent.
4	Consumer Preference Shifts	CSO	Conduct regular market research to stay ahead of consumer trends and adjust product offerings accordingly.
5	Reputation Management	CEO	Develop a comprehensive crisis communication plan and maintain strong relationships with media to effectively manage public perception during a crisis.



Market Overview (TAM, SAM and SOM)

Users, Market & Inv.

1 2 3 4 5 6 7

Target Available Market (TAM)	Manufacture of malt liquors and malt Subindustry	\$ 272.573k Source: TAM is based on third party market estimation provided by IBIS World. CAGR is based on open source web research. Expected CAGR for industry is 3.70%
Service Available Market (SAM)	1.50%	AleWorks, with its focus on distinctive and high-quality beers and a strong commitment to sustainability, can realistically capture about 1.5% of the TAM in the specialized and competitive craft beer market in Bulgaria. Given its modest capital, the company can leverage its unique flavors and eco-friendly practices to
Service Obtainable Market Y1-Y3 (SOM)	Year 1 5.00000% Year 2 10.00000% Year 3 15.00000%	AleWorks is entering a highly concentrated market with several established players dominating the craft beer segment. Given the initial capital of \$500,000 and niche focus, AleWorks can realistically capture 0.05% of the attainable market in the first year by leveraging local sourcing and eco-friendly practices. As

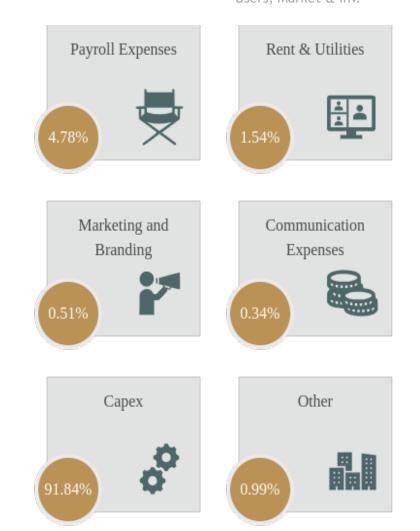


Funding Allocation

The funding will be used to finance the CAPEX and cash deficit from Year 1 operations, aiming to expedite the development process. In subsequent years the company plans to sustain operations without requiring major additional capital injection. Table below presents the overview of expected inflows and outflows.

The total investment required is \$ 506k

Y1 Cash Flow Streem(thnd USD)	Inflows	Outlows
Gross Profit	93	
Payroll Expenses		29
Rent & Utilities		9
Marketing and Branding		3
Communication Expenses		2
Capex		550
Training and Development		2
Office supplies		1
Legal and Professional Fees		1
Other Miscellaneous		1
Representation and Entert.		1
CAPEX & WC shortage	506	
Buffer	0	
Total Required Investment(t	506	

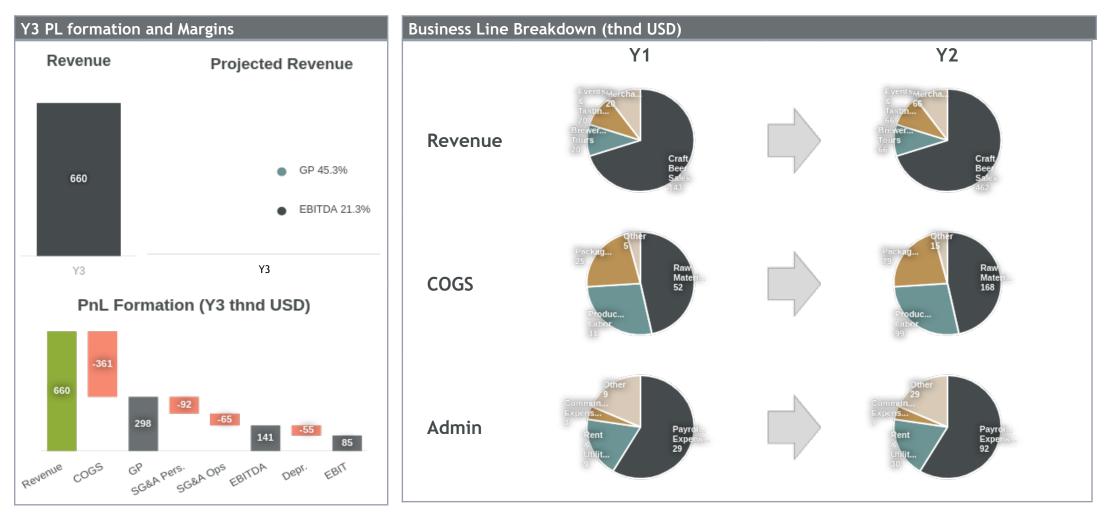


Investment Utilization



Financials **Dashboard**





Sources: Company's Prop Planning

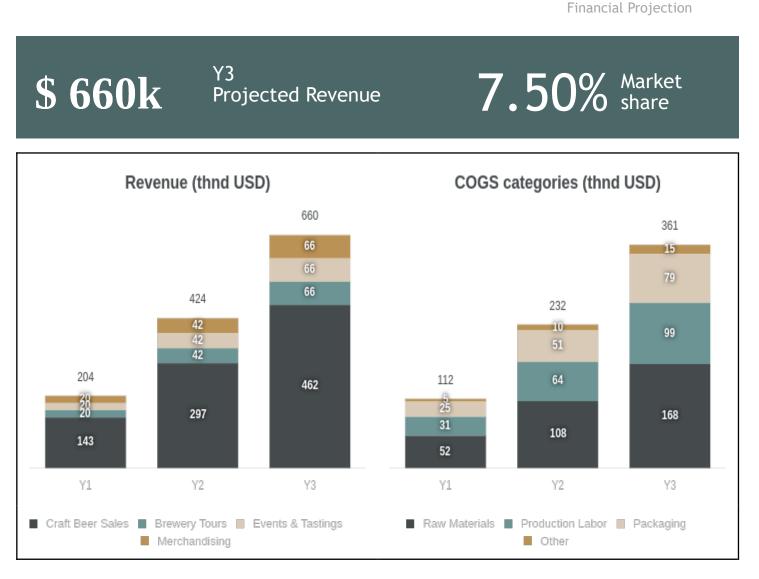
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Summery Financials

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Revenue Formation Narrative

AleWorks is strategically positioned within the Manufacture of beverages industry, emphasizing the craftsmanship and distinctiveness of its handcrafted ales. Operating within a Total Addressable Market (TAM) of 272,572.685k USD , AleWorks aims to carve out a niche through its unique value propositions and eco-friendly practices. Based on our analysis, AleWorks can realistically capture 1.5% of the TAM, equating to a substantial market presence in Bulgaria's competitive craft beer sector. Our Serviceable Obtainable Market (SOM) expectations are modest vet ambitious: 0.05% in Year 1, translating to 204.43k USD in revenue; 0.10% in Year 2, reaching 423.987k USD ; and 0.15% in Year 3, resulting in 659.511k USD . This SOM trajectory leverages AleWorks' local sourcing strategies and commitment to sustainability, gradually increasing market share through expanded distribution and growing brand loyalty. The initial funding of 500k USD will fuel this growth, supporting both production and marketing efforts. AleWorks' revenue streams are diversified across four primary lines of business: Craft Beer Sales (70%), Brewery Tours (10%), Events & Tastings (10%), and Merchandising (10%). This balanced revenue structure underpins our optimistic yet realistic revenue projections, ensuring robust financial health and operational sustainability for the company in its formative years.





1 2 3 4 5 6 7

Revenue Calculation Details



Financial Projection

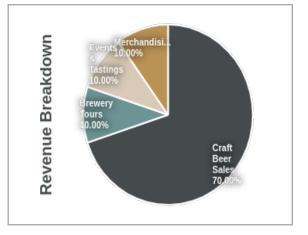
Revenue Formation	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Craft Beer Sales	70.00%	70.00%	70.00%	70.00%	70.00%	70.00%	70.00%	70.00%	70.00%	70.00%	70.00%	70.00%	70.00%	70.00%	70.00%
Brewery Tours	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
Events & Tastings	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
Merchandising	10 %	10 %	10 %	10 %	10 %	10 %	10 %	10 %	10 %	10 %	10 %	10 %	10 %	10 %	10 %
Craft Beer Sales	9	9	9		11	11	13	13	13	15	15	15	143	297	462
Brewery Tours	1	1	1	2	2	2	2	2	2	2	2	2	20	42	66
Events & Tastings	1	1	1	2	2	2	2	2	2	2	2	2	20	42	66
Merchandising	1	1	1	2	2	2	2	2	2	2	2	2	20	42	66
Total Revenue (thnd USD)	13	13	13	15	15	15	19	19	19	21	21	21	204	424	660

Total revenue is expected to reach \$ 660k by year 3. Main revenue driver are:

• Craft Beer Sales which generates \$ 462k by Year 3

• Brewery Tours which generates \$ 66k by Year 3

Expected CAGR for total Revenue in Y1-Y3 is 79.61 %



Revenue at Glance



COGS Calculation Details



Financial Projection

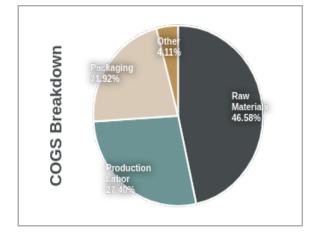
COGS Formation	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Raw Materials	25.50%	25.50%	25.50%	25.50%	25.50%	25.50%	25.50%	25.50%	25.50%	25.50%	25.50%	25.50%	25.50%	25.50%	25.50%
Production Labor	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%
Packaging	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%
Other	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%	2.25%
Raw Materials	3	3	3	4	4	4	5	5	5	5	5	5	52	108	168
Production Labor	2	2	2	2	2	2	3	3	3	3	3	3	31	64	99
Packaging	2	2	2	2	2	2	2	2	2	3	3	3	25	51	79
Other	0	0	0	0	0	0	0	0	0	0	0	0	5	10	15
Total COGS (thnd USD)	7	7	7	8	8	8	10	10	10	12	12	12	112	232	361

Total COGS is expected to reach \$ 361k by year 3. Main revenue driver are:

• Raw Materials which generates \$ 168k by Year 3

• Production Labor which generates \$ 99k by Year 3

Expected CAGR for total COGS in Y1-Y3 is 79.61 %



COGS at Glance



SG&A Calculation Details



Financial Projection

OPEX Formation	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Payroll Expenses	14.00%	14.00%	14.00%	14.00%	14.00%	14.00%	14.00%	14.00%	14.00%	14.00%	14.00%	14.00%	14.00%	14.00%	14.00%
Rent & Utilities	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%	4.50%
Communication Expenses	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Office supplies	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Legal and Professional Fees	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Marketing and Branding	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%
Representation and Entertainment	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%	0.40%
Training and Development	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Other Miscellaneous	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%

Payroll Expenses	2	2	2	2	2	2	3	3	3	3	3	3	29	59	92
Rent & Utilities	1	1	1	1	1	1	1	1	1	1	1	1	9	19	30
Communication Expenses	0	0	0	0	0	0	0	0	0	0	0	0	2	4	7
Office supplies	0	0	0	0	0	0	0	0	0	0	0	0	1	2	3
Legal and Professional Fees	0	0	0	0	0	0	0	0	0	0	0	0	1	2	3
Marketing and Branding	0	0	0	0	0	0	0	0	0	0	0	0	3	6	10
Representation and Entertainment	0	0	0	0	0	0	0	0	0	0	0	0	1	2	3
Training and Development	0	0	0	0	0	0	0	0	0	0	0	0	2	4	7
Other Miscellaneous	0	0	0	0	0	0	0	0	0	0	0	0	1	2	3
Total SG&A (thnd USD)	3	3	3	4	4	4	4	4	4	5	5	5	49	101	158

SG&A at Glance



PaT Expectations

1	2	3	4	5	6	7

Financial Projection

Income Statement (thnd USD)	M1	M2	M3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Y1	Y2	Y3
Revenue	13	13	13	15	15	15	19	19	19	21	21	21	204	424	660
Craft Beer Sales	9	9	9	11	11	11	13	13	13	15	15	15	143	297	462
Brewery Tours	1	1	1	2	2	2	2	2	2	2	2	2	20	42	66
Events & Tastings	1	1	1	2	2	2	2	2	2	2	2	2	20	42	66
Merchandising	1	1	1	2	2	2	2	2	2	2	2	2	20	42	66
COGS	-7	-7	-7	-8	-8	-8	-10	-10	-10	-12	-12	-12	-112	-232	-361
Raw Materials	-3	-3	-3	-4	-4	-4	-5	-5	-5	-5	-5	-5	-52	-108	-168
Production Labor	-2	-2	-2	-2	-2	-2	-3	-3	-3	-3	-3	-3	-31	-64	-99
Packaging	-2	-2	-2	-2	-2	-2	-2	-2	-2	-3	-3	-3	-25	-51	-79
Other	-0	-0	-0	-0	-0	-0	-0	-0	-0	-0	-0	-0	-5	-10	-15
Gross Profit	6	6	6	7	7	7	8	8	8	10	10	10	93	192	298
SG&A Personal Expenses	-2	-2	-2	-2	-2	-2	-3	-3	-3	-3	-3	-3	-29	-59	-92
SG&A Operating Expenses	-1	-1	-1	-2	-2	-2	-2	-2	-2	-2	-2	-2	-20	-42	-65
EBITDA	3	3	3	3	3	3	4	4	4	5	5	5	44	91	141
Depreciation	-5	-5	-5	-5	-5	-5	-5	-5	-5	-5	-5	-5	-55	-55	-55
EBIT	-2	-2	-2	-1	-1	-1	-1	-1	-1	-0	-0	-0	-12	35	85
Interest Expense	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-1	-7	-7	-7
Profit before Tax	-2	-2	-2	-2	-2	-2	-1	-1	-1	-1	-1	-1	-19	28	78
Tax	0	0	0	0	0	0	0	0	0	0	0	0	2	-3	-8
Profit after Tax (thnd USD)	-2	-2	-2	-2	-2	-2	-1	-1	-1	-1	-1	-1	-17	25	71

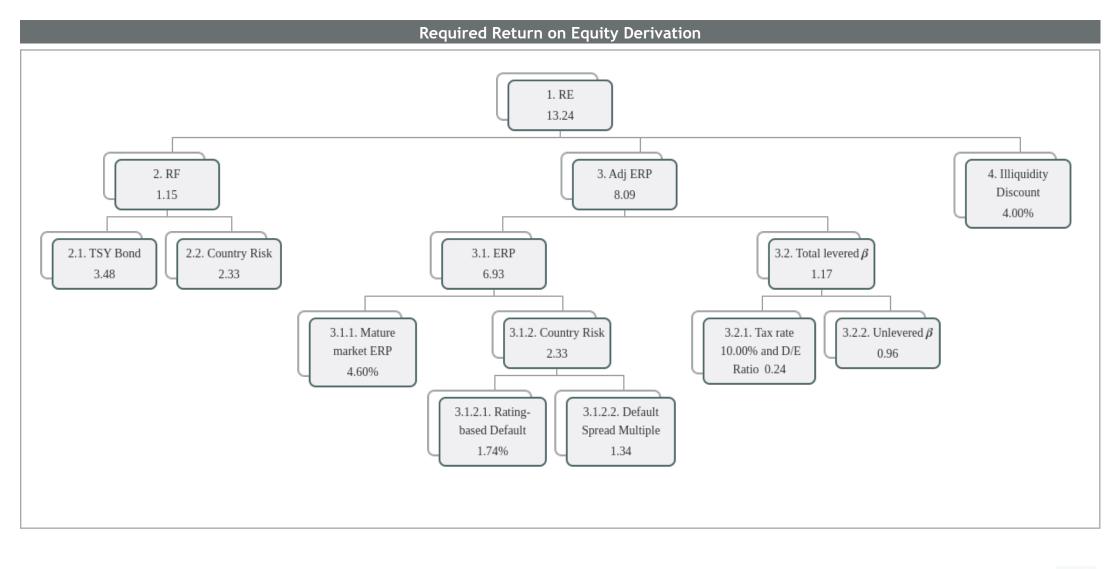
Profit after Tax



Cost of Capital Estimation



Business Valuation



Cost of Capital: CAPM Inputs



Methodology

Weighted Average Cost of Capital is calculated using Capital Asset Pricing Model (CAPM). Since the company is purely equity funded the WACC is equal to its Required Return on Equity R(E). The main research inputs used in calculations are based on studies published by professor at Stern School of Business Aswath Damodaran. Return on Equity R(E) is $R(E)=R(F)+\beta * (ERP)$, where: R(F) is Risk Free Rate. The basis for calculation of R(F) is the average of the yield of USD 30 Year TSY Bond. The horizon. ERP is Mature Market Equity Risk Premium. It incorporates market estimates for Rating-Based Default Spread and Default Spread Multiple (β) is average equity betas of corresponding industries. Despite the company has no debt, the unlevered beta was levered with industry average figures to reflect the long-term D/E ration in the capital structure. Additionally, Illiquidity Risk Premiumof 4% is added to the estimated Return on Equity to reflect risk associated with firm being Privately Held vs Publicly Traded Companies.

Additional Assumptions

To calculate the companies Firm Value, its future Free Cash Flow to Equity (FCFE) is discounted using estimated Required Return on Equity.

The 3rd-year projected cash flow is used as a representation of the long-term Free Cash Flow to the Equity (FCFE). This approach may understate the valuation because cash flows are expected to grow more aggressively in the first 10 years, and the growth from years 4 to 10 is not reflected in this calculation. Long-term growth rate of 5% is applied.

After discounting the cashflows and measuring the Firm Value it is adjusted to historical estimate of Start-up firm's survival rate. The allows to incorporate risk of start-ups fails.

Survival of new establishments founded in 1998

	Pre	Proportion of firms that were started in 1998 that survived through												
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7							
Natural resources	82.33%	69.54%	59.41%	49.56%	43.43%	39.96%	36.68%							
Construction	80.69%	65.73%	53.56%	42.59%	36.96%	33.36%	29.96%							
Manufacturing	84.19%	68.67%	56.98%	47.41%	40.88%	37.03%	33.91%							
Transportation	82.58%	66.82%	54.70%	44.68%	38.21%	34.12%	31.02%							
Information	80.75%	62.85%	49.49%	37.70%	31.24%	28.29%	24.78%							
Financial activities	84.09%	69.57%	58.56%	49.24%	43.93%	40.34%	36.90%							
Business services	82.32%	66.82%	55.13%	44.28%	38.11%	34.46%	31.08%							
Health services	85.59%	72.83%	63.73%	55.37%	50.09%	46.47%	43.71%							
Leisure	81.15%	64.99%	53.61%	43.76%	38.11%	34.54%	31.40%							
Other services	80.72%	64.81%	53.32%	43.88%	37.05%	32.33%	28.77%							
All firms	81.24%	65.77%	54.29%	44.36%	38.29%	34.44%	31.18%							

http://pages.stern.nyu.edu/~adamodar/New_Home_Page/datafile/ctryprem.html

https://pages.stern.nyu.edu/~adamodar/pdfiles/papers/ younggrowth.pdf http://pages.stern.nyu.edu/~adamodar/

Sources: Aswath Damodaran, Investing.com

September 2024

RoE Calculation

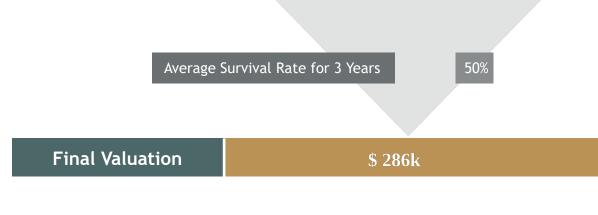
Avtos, Bulgaria



27

Business Valuation

	(thnd USD)	Y1	Y2	Y3	Y4	Y5	Y6	Y7					
	Profit after Tax	-17	25	71	73	76	79	82					
	Growth% Y4-Y7				3.70%	3.70%	3.70%	3.70%					
	Growth% Y7>				3.50%								
DCF	WACC	13.24%											
	PV Y1-Y7 at Y0	-15	20	49	44	41	37	34					
	PV Y7> Y0	363											
	NPV (thnd USD)	573											



Business Valuation

1 2 3 4 5

The valuation is conducted using the Discounted Cash Flow (DCF) method. In this method, the projected cash flows for a period of 7 years, along with a terminal value, are discounted at a rate of 13.24 % to determine the Firm Value.

Starting from year 3 onwards, the cash flows are estimated to grow at a rate of 3.70 %, which is consistent with the market Compound Annual Growth Rate (CAGR) trend. Beyond year 7, the cash flows are assumed to grow at a long-term growth rate of 3.50 %.

To account for the inherent risks associated with a start-up venture, the Firm Value is adjusted using the historical survival rate of newly established firms. As indicated by the study conducted by Aswath Damodaran, there was approximately 50% probability of survival for Information sector companies. This adjustment allows to incorporate the risk profile of the business and provide a more comprehensive assessment of its value.

It is important to note that if the company can successfully navigate through its initial three years of operation, it is expected to have a significantly higher likelihood of becoming a going concern. This underscores the importance of demonstrating resilience and establishing a solid foundation during the critical early stages of the business.



Glossary



Glossary & Disclaimer

Financial and Technical

b \$ - Billions of \$ B2B - Business to Business B2C - Business to Customer **CAPEX** - Capital Expenditure CAPM - Capital Asset Pricing Model COGS - Cost of oods sold DCF - Discounted cash flow Depr. - Depreciation EBIT - Earnings before interest and taxes EBITDA - Earnings before nterest, axes, depreciation, and amortization EBT - Earnings Before Tax ERP - Equity Risk Premium ETA - Estimated Time of Arrival EV - nterprise Value FA (Tangible and Intangible) - Fixed assets (tangible and intangible) FX - Foreign Exchange FY - Fiscal year GP - ross profit k \$ - Thousands of \$ LLM - Large Language Model LFY - Last fiscal year m \$ - Millions of \$ MTD - Month-to-date MVP - inimum Viable Product NFT - Non-Fungible Token NPV - Net present value **OPEX** - Operating Expense P&L - A profit and loss (P&L) tatement PaT - Profit after Tax POC - Proof of Concept PPE - Property, plant, and equipment SG&A - Sales, General and Administrative TSY bond rate - Treasury bond rate WACC - Weighted average cost of capital YTD - Year-to-date

Organisational Structure

CBDO - Chief Business Development Officer CEO - Chief Executive Officer CPO - Chief Product Officer CFO - Chief Financial Officer CTO Chief Technology Officer C-level - Chief level Eng - Engineer Dev - Developer HR - Human Resources

Other

- Av Average
- EoP End of Period
- LE Legal Entity
- PE Private Equity TOM - Target Operating Model



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September 2024

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